

## **RODAN** - MyBiz Case Study 2018

(Regional Optimisation by Design, Analytics and Normalisation)

MyBiz was engaged in July 2015 – we conceived RODAN to tackle the monster of CIMB's escalating cost. The objective was 2-fold:

1. Achieve Regional Procurement savings of RM100 million in 1 year.

2. Establish a regional operating model for regional governance, uniform policies and streamlined processes through utilisation of technology.

RODAN involved CIMB Group building a new Procurement organisation to drive efficient processes and optimise savings by utilising technology. MyBiz also carried out extensive Spend Analysis of CIMB Entities across 4 countries to determine where and how savings could be achieved.

## RODAN has won multiple procurement awards, including OVERALL WINNER at CIPS Supply Management Awards 2018 Asia, with results such as:

- Cost-Income Ratio reduction from 59.1% (March 2015) to 51.8% (April 2018)
- RM130 million saved in the first year alone. Cumulative procurement savings of RM317 million (USD 81 million) in just 28 months (since Oct 2015). CIMB is comfortably on its T18 Regional Procurement savings target of RM500 million (USD128million) over 5 years.
- Savings in Malaysia for 2017 equates to **14X the Return on Investment** vis-avis procurement setup and operation cost of RM8.8 million.
- Spend under management in 2016 was RM492 million (USD125.9 million) it increased substantially to RM1.13 billion (USD289 million) in 2017 with greater visibility and control.
- Cumulative savings from Reverse Auction of RM11.5 million (USD2.94 million) to date regionally. Perhaps more importantly, negotiation timeline has been reduced by 75%
- Procurement cost savings of **RM5.5 million (USD1.4 million)** in the property and administration category from vendor consolidation exercise. The reduction of vendors resulted in a stronger CIMB bargaining position, enabling less money spent on better quality products/services.

## What can we achieve for you?



